

To: William Lovell (lovell.william@epa.gov)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 6:27:32 PM
Subject: FW: Reg Reform TPs
[reg reform talking points.docx](#)

And please review/incorporate the bullets from AI accordingly, too.

-----Original Message-----

From: McGartland, AI
Sent: Monday, August 7, 2017 1:33 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg Reform TPs

Here is my contribution

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

We can continue to work on this if we have time.

-----Original Message-----

From: Bolen, Brittany
Sent: Monday, August 07, 2017 12:56 PM
To: McGartland, AI <McGartland.AI@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>
Subject: Re: Reg Reform TPs

Please keep more general to EPA or the Agency.

Sent from my iPad

> On Aug 7, 2017, at 12:55 PM, McGartland, AI <McGartland.AI@epa.gov> wrote:

>

> Brittany -- do you want us to refer to OP activities or should I use the broader "EPA will revise...." If Ryan is using this for outside officials, I doubt they care about whether its OP or another office. But if he wants to know what OP will be doing, then I should use "OP will"

>

> -----Original Message-----

> From: Bolen, Brittany
> Sent: Monday, August 07, 2017 9:59 AM
> To: Rees, Sarah <rees.sarah@epa.gov>
> Cc: McGartland, AI <McGartland.AI@epa.gov>
> Subject: Reg Reform TPs

>

> Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying AI to see if he has a few bullets I could add that explain some of our planned procedural changes that fall under the umbrella of reg reform (e.g. Updated SCC and SCM estimates, treatment of uncertainty with pm co-health benefits, updating our economic analysis guidelines, etc.) that may be in either of your office's plans for next fiscal year. I appreciate your help with this timely request, coming from Ryan. Should be no more than 2-pages. Need to get to him by early afternoon.

> Thank you,

> Brittany

>
>

To: Michael Catanzaro **Ex. 6 - Personal Privacy**
From: Bolen, Brittany
Sent: Wed 5/24/2017 5:21:20 PM
Subject: DOC report draft - pre-decisional
DRAFT_Regulatory Reform Report_19 1200 May.pdf
ATT00001.txt

To: William Lovell (lovell.william@epa.gov)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 6:27:01 PM
Subject: FW: Reg Reform TPs

Please review/update accordingly. This can be no longer than 2-pages.

From: Nickerson, William
Sent: Monday, August 7, 2017 2:22 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>
Subject: RE: Reg Reform TPs

Here is latest we have

EPA Regulatory Reform

Talking Points

On February 24, 2017, President Trump issued [Executive Order 13777](#) on Enforcing the Regulatory Agenda.

The Executive Order (EO) establishes the “policy of the United States to alleviate unnecessary regulatory burdens placed on the American people.” Among other things, it requires each agency to create a Regulatory Reform Task Force to evaluate existing regulations and to identify regulations that should be repealed, replaced, or modified.

To inform these recommendations, EPA held public meetings to listen and learn from those directly impacted by our regulations, including federal, state, local and Tribal governments; small businesses; consumer; non-governmental organizations and trade associations.

We also accepted public comment through our regulatory reform docket. That docket closed on May 15, 2017. We have received over 450,000 comments in that docket.

Per the EO, we are particularly interested in regulations that:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Monday, August 07, 2017 10:11 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: Fwd: Reg Reform TPs

Hi Bill - are you in the office today? If so, can you please help with this request?

Begin forwarded message:

From: bolen.brittany@epa.gov
Date: August 7, 2017 at 9:59:19 AM EDT
To: Sarah Rees <rees.sarah@epa.gov>
Cc: McGartland.Al@epa.gov
Subject: Reg Reform TPs

Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying Al to see if he has a few bullets I could add that explain some of our planned procedural changes that fall under the umbrella of reg reform (e.g. Updated SCC and SCM estimates, treatment of uncertainty with pm co-health benefits, updating our economic analysis guidelines, etc.) that may be in either of your office's plans for next fiscal year. I appreciate your help with this timely request, coming from Ryan. Should be no more than 2-pages. Need to get to him by early afternoon.

Thank you,
Brittany

To: Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Tue 7/11/2017 3:11:01 PM
Subject: Re: OP QFRs

Okay. Great. Thanks, Robin.

Sent from my iPhone

On Jul 11, 2017, at 10:57 AM, Kime, Robin <Kime.Robin@epa.gov> wrote:

Yes, these are the questions as edited and approved by you. Holly did not see them in her in box until I resent them today.

From: Bolen, Brittany
Sent: Tuesday, July 11, 2017 10:55 AM
To: Kime, Robin <Kime.Robin@epa.gov>
Subject: Fwd: OP QFRs

Robin, I thought these were the questions I had reviewed. Can you please confirm? Thanks so much!

Sent from my iPhone

Begin forwarded message:

From: "Letendre, Daisy" <letendre.daisy@epa.gov>
Date: July 11, 2017 at 10:08:40 AM EDT
To: "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: Fwd: OP QFRs

Morning! Just want to flag this for you, did you send the review of the below QFRs to Holly? She may have missed them

Sent from my iPhone

Begin forwarded message:

From: "Greaves, Holly" <greaves.holly@epa.gov>
Date: July 11, 2017 at 10:06:41 AM EDT
To: "Letendre, Daisy" <letendre.daisy@epa.gov>

Subject: RE: OP QFRs

Thanks! She did share those related to SAB/BOSC/etc, but I don't believe I saw a response from her on these questions below. Note, I was out last week so if I missed it, please ask her to re-send.

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one--that's \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

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McCollum Q94: Administrator Pruitt has expressed concern about the compliance costs of particular industries, please provide an estimate of the change in net benefits to the American public from rolling any regulations back.

Ex. 5 - Deliberative Process

McCollum Q95: Has the Agency considered the additional cost to industry of facing a patchwork quilt of different state requirements instead of one federal standard?

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McCollum Q96: What steps has the EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

modification. Consistent with these Executive Orders, the EPA established a Task Force and has been taking a hard look at existing EPA regulations to help identify regulations that may be appropriate for repeal per EO 13771, in order to develop recommendations for the Administrator. The EPA also has initiated the delay or reconsideration of multiple regulations finalized by the previous administration that have led to cost savings that may further EO 13771 implementation.

McCollum Q97: How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

(OA/OP)

McCollum Q103: How does EPA plan to defend the many inevitable lawsuits it will face from rolling back environmental regulations? Is this really the most effective way for EPA to fulfill its mission?

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McCollum Q104: Executive Order 13777 required the head of each agency to designate a Regulatory Reform Officer to oversee the implementation of regulatory reform initiatives and policies to ensure agencies effectively carry out regulatory reforms, consistent with applicable law.

Ex. 5 - Deliberative Process

McCollum Q105: Who have you appointed as the Regulatory Reform Officer for EPA and what are their credentials?

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Funding to States (OA/OP)

Ohio EPA Director Craig Butler said that these cuts in your budget would result in a 30% cut to their budget, forcing major cuts to the state Superfund program and to Clean Water and Clean Air initiatives. If Ohio is not provided with adequate funding to implement those programs there will be significant problems. The Agency will not be able to process permit applications, conduct inspections/reviews, and will likely reduce staff.

Kaptur Q9: How do you imagine that reality lines up with your priority of growing the economy and protecting the environment?

Ex. 5 - Deliberative Process

Budget Cuts (OA/OP)

Kaptur Q10: If the agency staff and funding levels are substantially cut, as the administration has proposed, and if the agency pursues all of the reconsideration and similar actions it has already announced, can you assure us that the agency will not miss any mandatory statutory deadlines for action?

Ex. 5 - Deliberative Process

Environmental Justice (OECA/OP)

Kaptur Q12: The Administration's proposed budget would do away with the office of Environmental Justice altogether. Do you believe that environmental costs and degradation has fallen disproportionately heavily on people of color, individuals in low-income neighborhoods, and those who have the least voice in the process? Does your plan to eradicate the office that is specifically tasked with addressing this issue indicate that you do not take it seriously? How do you propose to address environmental racism and environmental justice while your agency cuts staff, enforcement, and the entire office tasked with tackling these problems?

Ex. 5 - Deliberative Process

From: Letendre, Daisy
Sent: Tuesday, July 11, 2017 9:54 AM
To: Greaves, Holly <greaves.holly@epa.gov>
Subject: RE: OP QFRs

Hi Holly – I spoke with Brittany yesterday, and I understand she sent edits from OP already? If so we should be all set!

From: Greaves, Holly
Sent: Tuesday, July 11, 2017 9:53 AM
To: Letendre, Daisy <letendre.daisy@epa.gov>
Subject: OP QFRs

Hi Daisy, any additional edits on the OP QFRs? Please respond **by noon today**.

Thanks,

Holly

To: Bowman, Liz[Bowman.Liz@epa.gov]; Beck, Nancy[beck.nancy@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/16/2017 2:14:56 PM
Subject: RE: Regulatory Reform recommendations

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Monday, May 15, 2017 7:27 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Beck, Nancy <Beck.Nancy@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Regulatory Reform recommendations

Oh okay, thanks for the update. I will clarify.

From: Bolen, Brittany
Sent: Monday, May 15, 2017 7:18 PM
To: Beck, Nancy <Beck.Nancy@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Regulatory Reform recommendations

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 7:13 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 6:55 PM, Beck, Nancy <Beck.Nancy@epa.gov> wrote:

Ex. 5 - Deliberative Process

Nancy B. Beck, Ph.D., DABT

Deputy Assistant Administrator, OCSPP

P: 202-564-1273

M: 202-731-9910

beck.nancy@epa.gov

From: Bolen, Brittany
Sent: Monday, May 15, 2017 6:54 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Beck, Nancy <Beck.Nancy@epa.gov>
Subject: Re: Regulatory Reform recommendations

They are on the public docket. They can look them up there on regulations.gov.

Sent from my iPhone

On May 15, 2017, at 6:52 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Are the Reg Reform task force recommendations public? We are getting some requests to see them, since I guess today was the deadline for them being submitted.

----- Forwarded message -----

From: Ivory, Danielle <danielle.ivory@nytimes.com>
Date: Mon, May 15, 2017 at 12:39 PM
Subject: Regulatory Reform recommendations
To: "Jones, Enesta" <Jones.Enesta@epa.gov>

Hi Enesta,

Recommendations to the Regulatory Reform Task Force by the Offices of Air and Radiation, Land and Emergency Management, Chemical Safety and Pollution Prevention, Water, Environmental Information, Congressional and Intergovernmental Relations and Small and Disadvantaged Business Utilization are due today, May 15. Would it be possible to send me copies of those recommendations?

If I will need to file a FOIA for this, that is fine -- just let me know. I'll assume if I don't hear from you by the end of the day today that I should file a FOIA.

Many thanks,

Danielle

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536

PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Nickerson, William[Nickerson.William@epa.gov]
Cc: Rees, Sarah[rees.sarah@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 6/15/2017 11:43:04 PM
Subject: Re: Response to QFRs from May 19 House E&C drinking water hearing

Hi Bill,

Forgive the cryptic email earlier. I wanted to be responsive, but was slightly distracted. I want to incorporate 13777 - #7 looks good. I made some edits to #6. Please read through that once more, edit as you see fit, and submit before the deadline tomorrow.

Thank you for all your reg reform work,
Brittany

On Jun 15, 2017, at 4:47 PM, Nickerson, William <Nickerson.William@epa.gov> wrote:

Brittany,

I'm sorry to have to come back to you on this, but I'm a little unclear on what you would like us to do.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

From: Kime, Robin
Sent: Thursday, June 15, 2017 1:18 PM
To: Nickerson, William <Nickerson.William@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>
Subject: Responds to QFRs from May 19 House E&C drinking water hearing

Hi,

Thank you for your help with this. I'd appreciate it if you'd incorporate Brittany's suggestions into a revised set of responses and I'll run them past her a final time. Again, thank you.

From: Bolen, Brittany
Sent: Thursday, June 15, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: For your review by tomorrow 12:00 a.m. please: Responds to QFRs from May 19 House E&C drinking water hearing

Hello,

The first response needs to be consistent with all the summaries we have provided on EO 13771 – above all – where is the mention of the progress report? There should be no listing of specific actions. That is not what the question asked. Question 2 – is fine, but it should state at the outset that we are still developing our process for regulatory review under the EO.

Thank you.

Brittany

From: Kime, Robin
Sent: Thursday, June 15, 2017 8:06 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Lovell, William <lovell.william@epa.gov>
Subject: For your review by tomorrow 12:00 a.m. please: Responds to QFRs from May 19 House E&C drinking water hearing

Good morning,

OCIR received a set of Questions for the Record from a May 19 House Energy & Commerce drinking water hearing. We sent in a [statement for the record](#) for that hearing in lieu of a witness, and we offered to take QFRs. The QFRs have arrived. OCIR asks that we submit answers to the two questions below. Sarah and Bill drafted these answers below. With your edits, I'll share them with OCIR by their deadline of noon tomorrow. Thanks and have a good day.

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

To: Lovell, Will (William)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 4:56:48 PM
Subject: Re: Reg Reform TPs

The final report will be published in the FR.

Sent from my iPad

On Aug 7, 2017, at 12:40 PM, Lovell, Will (William) <lovell.william@epa.gov> wrote:

Please find attached talking points for regulatory reform based on a document Sarah Rees provided in June. I have included some updates for WOTUS, RMP, CPP, methane O&G, formaldehyde, and the last Q&A.

Ex. 5 - Deliberative Process

Will Lovell

Policy Assistant, Office of Policy

U.S. Environmental Protection Agency

(202) 564-5713

Lovell.William@epa.gov

<170807_Reg Reform TPs.docx>

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/16/2017 1:47:50 AM
Subject: Re: OW's EO 13777 Initial Report

Bill, also -

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 7:55 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Yes, that would be great.

Sent from my iPhone

On May 15, 2017, at 7:14 PM, Nickerson, William <Nickerson.William@epa.gov> wrote:

I've seen responses from OCSPP, OLEM, OCIR, and OSDBU. I expected to get one from OAR today but haven't seen it yet. Would you like me to put all the responses into a single email for you tomorrow?

Sent from my iPhone

On May 15, 2017, at 6:10 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Sarah, Bill – did you receive feedback from the other program offices today?

Thanks,

Brittany

From: Shapiro, Mike

Sent: Monday, May 15, 2017 6:09 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>

Cc: Best-Wong, Benita <Best-Wong.Benita@epa.gov>; Lousberg, Macara

<Lousberg.Macara@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>;
Greenwalt, Sarah <greenwalt.sarah@epa.gov>; OW Office Directors
<OWOfficeDirectors@epa.gov>

Subject: OW's EO 13777 Initial Report

I am pleased to provide the Office of Water's initial report on the work we undertook to solicit public comment on potential regulations to rescind, replace or revise as directed by the Administrator in his March 24th memo on E.O. 13777: Enforcing the Regulatory Reform Agenda. In addition to the attached report, I have included the comments we received at our May 2nd public listening session, which are being uploaded to the docket, and the information we shared with our stakeholder groups and on the agency web page to advertise our listening session. If you have any questions please let me know.

Mike

Michael Shapiro

Acting Assistant Administrator, Office of Water

US EPA, 4101M

1200 Pennsylvania Ave., NW

Washington, DC 20460

202-564-5700

<OW response May 15 EO 13777.docx>

<OW email to stakeholders on May 2 session.docx>

<EPA-HQ-OW-5-2-2017UPDATED_for_docket_May_15.docx>

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Wed 5/24/2017 1:56:33 AM
Subject: Fwd: Request to Speak to Clean Air Forum - June 23rd at 12:00 pm
[Final Agenda - CAF Meeting May 19 2017.pdf](#)
[ATT00001.htm](#)

Here's another one.



Sent from my iPhone

Begin forwarded message:

From: Nick Goldstein <ngoldstein@artba.org>
Date: May 22, 2017 at 12:25:24 PM EDT
To: "Bolen.Brittany@epa.gov" <Bolen.Brittany@epa.gov>
Subject: Request to Speak to Clean Air Forum - June 23rd at 12:00 pm

Ms. Bolen,

Hello. My name is Nick Goldstein and I am the Vice President of Regulatory Affairs at the American Road & Transportation Builders Association (ARTBA). I am also the chair of a group of industry trade associations called the Clean Air Forum.

The members of the Clean Air Forum meet once a month to discuss a variety of regulatory issues related to the Clean Air Act.

I have attached the agenda from our last meeting (May 19) which shows the topics we cover as well as the membership list of the Clean Air Forum.

Over the past couple of meetings there has been a desire from the Clean Air Forum membership to have someone from the EPA come in and speak about regulatory reform with a focus on Clean Air Act issues.

Our next meeting is going to be June 23rd here at ARTBA's Offices (250 E Street, SW Suite 900) from 12:00 pm – 2:00 pm.

Would you or someone from your office be available to speak to our group? We could give you an hour (or less if you prefer), which would include time for questions and discussion.

Lunch would be served and you would be welcome to stay for the rest of the meeting.

Also, all Clean Air Forum meetings are “off the record,” and there are no press invited.

If you are interested, but the June 23rd date does not work, we could also look at future meeting dates (which have not yet been selected, but are always on a Friday and generally towards the end of the month).

Thank you in advance for your consideration and please let me know if there is any other information I can provide.

Nick

Nick Goldstein

Vice President of Regulatory Affairs & Assistant General Counsel

American Road & Transportation Builders Association

250 E Street, SW

Suite 900

Washington, DC 20024

Phone: (202) 683-1005

www.artba.org

To: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/5/2017 8:45:25 PM
Subject: Re: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Thanks, Sarah.

Sent from my iPhone

On May 5, 2017, at 4:43 PM, Rees, Sarah <rees.sarah@epa.gov> wrote:

That is correct.

From: Bolen, Brittany
Sent: Friday, May 05, 2017 4:20 PM
To: Rees, Sarah <rees.sarah@epa.gov>
Subject: Fwd: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Bowman, Liz" <Bowman.Liz@epa.gov>
Date: May 5, 2017 at 3:59:33 PM EDT
To: "Brown, Byron" <brown.byron@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: FW: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Is it correct that the speakers and participants of these meetings will be provided in follow-up materials, made public through the FR/(or what)?

From: Ivory, Danielle [mailto:danielle.ivory@nytimes.com]
Sent: Thursday, May 4, 2017 6:10 PM
To: Press <Press@epa.gov>
Subject: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Hello, I wondering if it would be possible to get the lists of speakers at all of the EPA public meetings related to the Regulatory Reform Task Force thus far and also of those people who registered to listen in at or attend all of the EPA public meetings related to the RRTF.

Thank you so much! Yours,

Danielle

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: McGartland, Al[McGartland.Al@epa.gov]
Cc: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 4:56:09 PM
Subject: Re: Reg Reform TPs

Please keep more general to EPA or the Agency.

Sent from my iPad

> On Aug 7, 2017, at 12:55 PM, McGartland, Al <McGartland.Al@epa.gov> wrote:

>

Ex. 5 - Deliberative Process

> -----Original Message-----

> From: Bolen, Brittany

> Sent: Monday, August 07, 2017 9:59 AM

> To: Rees, Sarah <rees.sarah@epa.gov>

> Cc: McGartland, Al <McGartland.Al@epa.gov>

> Subject: Reg Reform TPs

>

> Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying Al to see if he has a few bullets I could add that explain some of our planned procedural changes that fall under the umbrella of reg reform (e.g. Updated SCC and SCM estimates, treatment of uncertainty with pm co-health benefits, updating our economic analysis guidelines, etc.) that may be in either of your office's plans for next fiscal year. I appreciate your help with this timely request, coming from Ryan. Should be no more than 2-pages. Need to get to him by early afternoon.

> Thank you,

> Brittany

>

>

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Bolen, Brittany
Sent: Fri 4/21/2017 2:47:52 AM
Subject: FW: Final edits
FINAL EPA Response to Commerce 4-20-2017-BB.docx

FYI – I'll be sure to send you the final pdf tomorrow.

From: Bolen, Brittany
Sent: Thursday, April 20, 2017 10:47 PM
To: Shaw, Nena <Shaw.Nena@epa.gov>; Sachs, Robert <Sachs.Robert@epa.gov>
Cc: Samantha Dravis (dravis.samantha@epa.gov) <dravis.samantha@epa.gov>
Subject: Final edits

Nena and Robert –

Thanks for stopping by my office earlier and for all your work putting this together. I think the paper is in good shape. Please do not be alarmed by all of my edits in track changes. I may want to read the intro and executive summary once more tomorrow morning, with fresh eyes. Any edits I may make on those two pages I will send directly to you as I need your help getting this prepared for submission, including the table of contents, reformatting, and inserting the two new tables we discussed.

Please let me know if you have any questions. You can always reach me at Ex. 6 - Personal Privacy

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/5/2017 8:20:13 PM
Subject: Fwd: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Bowman, Liz" <Bowman.Liz@epa.gov>
Date: May 5, 2017 at 3:59:33 PM EDT
To: "Brown, Byron" <brown.byron@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: FW: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Ex. 5 - Deliberative Process

From: Ivory, Danielle [mailto:danielle.ivory@nytimes.com]
Sent: Thursday, May 4, 2017 6:10 PM
To: Press <Press@epa.gov>
Subject: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Hello, I wondering if it would be possible to get the lists of speakers at all of the EPA public meetings related to the Regulatory Reform Task Force thus far and also of those people who registered to listen in at or attend all of the EPA public meetings related to the RRTF.

Thank you so much! Yours,

Danielle

--

Danielle Ivory

The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Shaw, Nena[Shaw.Nena@epa.gov]; Sachs, Robert[Sachs.Robert@epa.gov]
Cc: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Fri 4/21/2017 2:47:17 AM
Subject: Final edits
FINAL EPA Response to Commerce 4-20-2017-BB.docx

Nena and Robert –

Thanks for stopping by my office earlier and for all your work putting this together. I think the paper is in good shape. Please do not be alarmed by all of my edits in track changes. I may want to read the intro and executive summary once more tomorrow morning, with fresh eyes. Any edits I may make on those two pages I will send directly to you as I need your help getting this prepared for submission, including the table of contents, reformatting, and inserting the two new tables we discussed.

Please let me know if you have any questions. You can always reach me at Ex. 6 - Personal Privacy

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Beck, Nancy[Beck.Nancy@epa.gov]
Cc: Bowman, Liz[Bowman.Liz@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Mon 5/15/2017 11:17:49 PM
Subject: Re: Regulatory Reform recommendations

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 7:13 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 6:55 PM, Beck, Nancy <Beck.Nancy@epa.gov> wrote:

Ex. 5 - Deliberative Process

Nancy B. Beck, Ph.D., DABT

Deputy Assistant Administrator, OCSPP

P: 202-564-1273

M: 202-731-9910

beck.nancy@epa.gov

From: Bolen, Brittany

Sent: Monday, May 15, 2017 6:54 PM

To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Beck, Nancy <Beck.Nancy@epa.gov>
Subject: Re: Regulatory Reform recommendations

They are on the public docket. They can look them up there on regulations.gov.

Sent from my iPhone

On May 15, 2017, at 6:52 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Are the Reg Reform task force recommendations public? We are getting some requests to see them, since I guess today was the deadline for them being submitted.

----- Forwarded message -----

From: **Ivory, Danielle** <danielle.ivory@nytimes.com>
Date: Mon, May 15, 2017 at 12:39 PM
Subject: Regulatory Reform recommendations
To: "Jones, Enesta" <Jones.Enesta@epa.gov>

Hi Enesta,

Recommendations to the Regulatory Reform Task Force by the Offices of Air and Radiation, Land and Emergency Management, Chemical Safety and Pollution Prevention, Water, Environmental Information, Congressional and Intergovernmental Relations and Small and Disadvantaged Business Utilization are due today, May 15. Would it be possible to send me copies of those recommendations?

If I will need to file a FOIA for this, that is fine -- just let me know. I'll assume if I don't hear from you by the end of the day today that I should file a FOIA.

Many thanks,

Danielle

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/5/2017 12:02:19 AM
Subject: Re: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Yep. We have draft of the May 12 report if you like a copy.

Sent from my iPhone

On May 4, 2017, at 7:43 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Hey guys, I just wanted to follow up on this.

Is OP on the May 12 and 24 reports?

From: Jackson, Ryan
Sent: Sunday, April 23, 2017 6:11 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Subject: RE: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Well, it looks great and we should highlight it.

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I just wanted to ask about these items and ensure we were all on the same page. Frankly, although it's a lot of work, there's no one better to do this than Brittany, and glad she's here to help organize these tasks. I'm used to it because I've seen her work on prior reports, but she's produced oversight reports for EPW and her former employers for her whole time working for Congress. It's second nature.

From: Dravis, Samantha

Sent: Friday, April 21, 2017 7:23 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>

Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>

Subject: Re: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

B. Bolen worked overtime on this one.

Sent from my iPhone

On Apr 21, 2017, at 6:05 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Thank you. This looks really really good. Looking forward to reading it.

From: Bolen, Brittany
Sent: Friday, April 21, 2017 5:33 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Ryan and Byron – wanted to make sure you had a copy of the final submission to Commerce.

From: Dravis, Samantha
Sent: Friday, April 21, 2017 4:51 PM
To: Comstock, Earl (Federal) <EComstock@doc.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Shaw, Nena <Shaw.Nena@epa.gov>
Subject: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

RE: EPA's Input to the Department of Commerce's Plan to Streamline Permitting and Reduce

Regulatory Burdens for Domestic Manufacturing

Dear Mr. Comstock:

Thank you for your leadership on the January 24, 2017 Presidential Memorandum on "Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing." At the interagency coordinating meeting on March 28, 2017, participating agencies were asked to provide to the Department of Commerce responses to the following four requests: (1) Briefly describe any of your agency's reforms in progress now that pertain to this effort; (2) Provide specific regulatory reform targets regarding your Agency; (3) Provide a brief description of permitting

processes related to manufacturing and describe ways they may be simplified; and (4) Other advice and input as desired.

Environmental permitting can be a complex and burdensome system for domestic manufacturers to navigate as they seek to expand and create economic growth, and delays result in negative impacts for new projects and improvements manufacturers seek to make. The costs associated with environmental permitting are not well documented. The “hidden cost of environmental regulation” includes facilities that are never built and jobs never created because of environmental permitting.

We can and need to do better to streamline these processes while continuing to protect human health and the environment. The process started by this Presidential Memorandum is just the beginning. In the attached Executive Summary and the body of EPA’s response, we are proposing a range of reforms including modernizing the NPDES regulatory requirements consistent with CWA amendments and recent case law, as well as revising Title V regulations to streamline and clarify processes related to the submission and review of Title V petitions. These and other streamlining efforts will help provide the certainty and timeliness important for fostering an environment for economic growth. Administrator Pruitt is committed to bringing EPA back-to-basics, and streamlining our permitting processes to create economic and job growth in the manufacturing sector is crucial to that effort.

I sincerely hope EPA’s submission assists the Department of Commerce in developing a comprehensive Permit Streamlining Action Plan (Action Plan). If you have any questions, please feel free to contact me or Brittany Bolen at bolen.brittany@epa.gov.

Regards,
Samantha

Samantha Dravis
Senior Counsel/Associate Administrator for Policy
U.S. Environmental Protection Agency

To: McMurray, Forrest[mcmurray.forrest@epa.gov]
From: Bolen, Brittany
Sent: Tue 6/13/2017 8:14:29 PM
Subject: AFPM
AFPM Comments EPA Request for Comment Evaluation of Existing Regulations....pdf
ATT00001.txt

Forrest - for tomorrow's AFPM meeting, we already talked about it today because Larry Ziemba, who we met with this afternoon...is the chair of the AFPM Committee coming tomorrow...Please print for him a list of the attendees.

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You can also include the attached comments AFPM submitted on our reg reform task force docket, if you think that would be helpful.

Brittany

To: Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: Bolen, Brittany
Sent: Mon 5/22/2017 4:34:40 PM
Subject: Re: Transcript from Regulatory Reform Teleconference

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 22, 2017, at 12:29 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Jones, Enesta
Sent: Monday, May 22, 2017 7:09 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>
Subject: LIZ: Transcript from Regulatory Reform Teleconference

Liz, we have the audio from the air teleconference session and can share with the reporter. It won't be placed in the docket. Only the transcript.

Ex. 5 - Deliberative Process

The air office wasn't required to audio tape; it is something the teleconference operated

system provides, per our request.

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Please call my cell if you want to discuss.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

From: "Clark, Krissy" <kclark@marketplace.org>

Date: May 19, 2017 at 12:20:59 PM EDT

To: "Jones, Enesta" <Jones.Enesta@epa.gov>

Subject: Re: Transcript from Regulatory Reform Teleconference

Hi Enesta,

I am following up about the audio from the April 24 public hearing with the Office of Air and Radiation. On 4/27 you said you would send it to me shortly but I haven't received it yet, so I just wanted to check in. Thank you!

Krissy

From: Jones, Enesta <Jones.Enesta@epa.gov>
Sent: Thursday, April 27, 2017 7:51:46 AM
To: Clark, Krissy
Subject: Transcript from Regulatory Reform Teleconference

Hi Krissy,

Per your request, attached is the transcript from the call on April 24. I will send you the audio separately and soon.

Information on our regulatory reform task force: <https://www.epa.gov/laws-regulations/regulatory-reform>

To: Greaves, Holly[greaves.holly@epa.gov]
Cc: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Thur 7/20/2017 12:42:29 AM
Subject: RE: one more QFR for you

Holly – I’ve reviewed the below and recommend we use the following language:

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

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McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

From: Greaves, Holly
Sent: Wednesday, July 19, 2017 3:27 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: one more QFR for you

Brittany,

Please see two OMB proposed edits and let me know your thoughts – OMB edits are in yellow in the proposed response.

Below, they noted our response references EO 13777, but the question was asking about EO13783. Should we reference the latter in this response in some form? OMB's proposed answer is below, with highlighted text in yellow that is new.

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

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Below, OIRA noted that, “Suggested additions of language taken from Sec. 2. Of EO 13783Sec. 2. Immediate Review of All Agency Actions that Potentially Burden the Safe, Efficient Development of Domestic Energy Resources. (a) The heads of agencies shall review all existing regulations, orders, guidance documents, policies, and any other similar agency actions (collectively, agency actions) that potentially burden the development or use of domestically produced energy resources, with particular attention to oil, natural gas, coal, and nuclear energy resources. Such review shall not include agency actions that are mandated by law, necessary for the public interest, and consistent with the policy set forth in section 1 of this order.”

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/20/2017 4:01:48 PM
Subject: RE: Request

Much appreciated, Bill. By the way – feel free to accept/edit my changes to that email from Samantha and send her clean email. Please be sure to let her know the purpose of the email and that it would be best to send today. Also, cc'd Robin on the email.

From: Nickerson, William
Sent: Thursday, April 20, 2017 11:43 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Request

A first attempt is in the attached redline so you can see the changes from the text you sent me below. Let me know if you want more on this.

From: Bolen, Brittany
Sent: Thursday, April 20, 2017 10:09 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Request

Excellent! Thank you very much, Bill. For what it's worth – this was the draft of that section provided to us:

EPA is committed to fulfilling the President's memorandum on permit streamlining and regulatory burden reduction for domestic manufacturers. There are actions, which EPA can take under its existing authority (without regulatory or statutory change) to streamline permitting and permit reviews. Specifically, EPA is focused on replicating and expanding prior successful business process improvement efforts and taking new actions based on the outcomes of such efforts, subject to budgetary and administration priorities.

Providing regulatory reform targets for EPA's permitting programs or regulations is neither simple nor straightforward. As previously discussed, the EPA is bound by the provisions of six

statutes and myriad promulgated regulations supporting these statutory provisions. Consistent with recent Executive Orders issued by the Trump Administration, the EPA is simultaneously reviewing these EOs and preparing a corresponding call to action to respond to the new executive directives, including:

Executive Order 13771 (82 FR 9339) 1/30/17

Reducing Regulation and Controlling Regulatory Costs

- Requires EPA to modify or repeal two existing regulations for each new regulation proposed or finalized in FY17 and thereafter. OMB guidance established that costs for final, significant rules in FY17 (after Inauguration Day) need to be fully offset by cost savings from modification or repeal of other regulations.

Executive Order 13777 (82 FR 12285) 2/24/17

Enforcing the Regulatory Reform Agenda

- Implements and enforces regulatory reform, with goal of alleviating unnecessary regulatory burden. Creates a task force must seek input from state, local, and tribal governments, small businesses, consumers, non-governmental organizations, and trade associations.

Executive Order 13778 (82 FR 12497) 1/28/17

Restoring the Rule of Law, Federalism, and Economic Growth by Reviewing the “Waters of the United States” Rule

- Directs EPA to review all orders, rules, regulations, guidelines, and policies implementing or enforcing the final “Waters of the United States” Rule. Formal rulemaking procedures will follow to rescind or revise any parts of the rule.

Executive Order 13783 (82 FR 16093) 3/28/17

Promoting Energy Independence and Economic Growth

- EPA to review the Clean Power Plan, related rules, and an Oil and Gas rule (the NSPS). Agencies to review existing regulations, orders, guidance documents, and policies that potentially burden the development or use of domestically produced energy resources.

As required by EO 13777, Administrator Pruitt recently formed EPA’s Regulatory Task Force

and has designated Samantha Dravis, Senior Counsel to the Administrator and Associate Administrator for Policy, as EPA's Regulatory Reform Officer. As such, Ms. Dravis will manage EPA's response to the various executive actions as a whole and identify regulatory reform targets through that process. EPA will share its report with the Department of Commerce, as appropriate.

From: Nickerson, William
Sent: Thursday, April 20, 2017 10:00 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Request

I will have a draft to you by 12

From: Bolen, Brittany
Sent: Thursday, April 20, 2017 9:31 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: Request
Importance: High

Bill – do you have time this morning to please draft up a short paragraph or two memorializing the steps we have taken re: reg reform?

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Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please let me know if this is possible.

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Wed 5/3/2017 10:02:16 PM
Subject: RE: Regulatory reform

Lincoln, great response. Just a couple minor tweaks for you to consider in red below. I also provided additional background information below for you to share if you think it's necessary. FWIW – I raised the same concerns described below with the program offices when they were proposing the meetings/teleconferences, which is why we ultimately decided on the open public comment docket to give everyone a fair chance to provide feedback.

Let me know if you have any questions/need anything else!

Brittany

From: Ferguson, Lincoln
Sent: Wednesday, May 3, 2017 1:03 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Regulatory reform

Sounds good. His deadline is tomorrow.

From: Dravis, Samantha
Sent: Wednesday, May 3, 2017 12:59 PM
To: Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Regulatory reform

I will need to talk with Brittany before we respond.

From: Ferguson, Lincoln
Sent: Wednesday, May 03, 2017 12:58 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Regulatory reform

Please see proposed response and let me know your input or if its ok:

Ex. 5 - Deliberative Process

Begin forwarded message:

From: "Schultz, David" <dSchultz@bna.com>

Date: May 2, 2017 at 5:23:34 PM EDT

To: "Bowman, Liz" <Bowman.Liz@epa.gov>, "Jones, Enesta" <Jones.Enesta@epa.gov>

Subject: Regulatory reform

Hi Liz & Enesta,

I'm working on a story about the EPA's regulatory reform initiative and its process for soliciting comments from the public on this initiative. I am hearing from several people criticizing this process and I wanted to reach out to you to give you an opportunity to respond.

Several of the people participating in the public listening sessions the agency has been holding have said the deadlines for submitting comments on this initiative are too soon. They also say these listening sessions have been scheduled at inconvenient times of day, such as during the day on a weekday, and also that they have been poorly managed. For example, today's listening session run by the Office of Water was plagued by numerous technical problems which made it difficult for the public to submit their comments and also hear others' comments.

Would the EPA like to respond to these criticisms? What is the agency doing to ensure that as many people as possible have the opportunity to participate in this process? What will the EPA do with the comments it receives? Will it issue public responses to these comments?

Also, can you provide me with a timeline for this regulatory reform initiative? I understand the public can submit comments through May 15 and then the EPA will issue a report on regulatory reform to OMB by May 25? Do I have those dates correct? What is set to happen after this?

Thanks for your help on this. Please let me know if you have any questions for me. My deadline for this story is by **1pm ET on Thursday, May 4.**

David

[illegible]

David Schultz

Environment Reporter

Bloomberg BNA

Direct 703.341.3696

Cell 202.510.4655

dschultz@bna.com

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/20/2017 2:08:39 PM
Subject: RE: Request

Excellent! Thank you very much, Bill. For what it's worth – this was the draft of that section provided to us:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Nickerson, William
Sent: Thursday, April 20, 2017 10:00 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Request

I will have a draft to you by 12

From: Bolen, Brittany
Sent: Thursday, April 20, 2017 9:31 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: Request

Importance: High

Bill – do you have time this morning to please draft up a short paragraph or two memorializing the steps we have taken re: reg reform?

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Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please let me know if this is possible.

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Nickerson, William[Nickerson.William@epa.gov]
Cc: Rees, Sarah[rees.sarah@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/20/2017 1:49:24 PM
Subject: RE: draft note from Samantha on what the RRTF is looking to receive by May 15

Thanks, Bill. This is great. I made a few edits for you to consider –

Thank you for quickly organizing public meetings and teleconferences soliciting input on our regulatory reform initiative. As you know, the Administrator has asked OAR, OLEM, OCSPP, OW, OEI, OCIR, OSDBU, and the regions to provide their recommendations to the Regulatory Reform Task Force by May 15. This email serves to provide you additional guidance on the form of those recommendations.

We expect those recommendations will be informed by what you hear during the public meetings and teleconferences happening in April and early May. Specifically, we would like to receive basic information on any meeting(s) or teleconference(s) your office held including a list of attendees (both internal and external), any materials your office provided (e.g. an agenda) or that were provided to EPA during the meeting, and minutes, summaries or notes from the meeting. We are particularly interested in common themes that emerged from the input you received, and ask that you highlight any suggestions that were actionable in the short term or that pertain to regulatory burdens on domestically produced energy resources per EO 13783. We look forward to receiving your recommendations and background information from your meeting(s) and teleconference(s). We will provide additional guidance on how we plan to address comments received through the docket after we have had an opportunity to review the initial recommendations. Thank you for your continued work on this effort.

From: Nickerson, William
Sent: Thursday, April 20, 2017 9:23 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Subject: draft note from Samantha on what the RRTF is looking to receive by May 15

Brittany,

One follow up from our meeting on Tuesday on regulatory reform was to draft a note from Samantha that would respond to requests from the program offices for more specifics on what they should submit to the RRTF by May 15. A draft of that message appears below. Let me

know if you would like any changes. Thank you.

Ex. 5 - Deliberative Process

To: Langdon, David (Federal)[DLangdon@doc.gov]
From: Bolen, Brittany
Sent: Thur 8/3/2017 5:06:57 PM
Subject: RE: Commerce Streamlining report
[EPA Updates to Commerce Report - 08.03.2017.docx](#)

Hi Dave –

I hope this is getting to you before you have left the office. The attached includes EPA's updates on actions publicly announced. It also includes a few edits. Please let me know if you have any questions.

Best,

Brittany

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Thursday, August 3, 2017 8:15 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Commerce Streamlining report

Hi Brittany,

I just wanted to check in to see if you anticipate sharing the updates this morning, partly because my bosses have asked and partly because I head off on annual leave this afternoon... with cellphone and laptop. You know the drill, I am sure.

Dave

From: Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]
Sent: Wednesday, August 02, 2017 8:59 AM
To: Langdon, David (Federal) <DLangdon@doc.gov>

Subject: Re: Commerce Streamlining report

Thanks, David. That is helpful. It looks like we are able to meet your original deadline of today COB after all. I understand from my staff that many of these actions were covered in our draft report under EO 13783 submitted last week. Stay tuned.

Brittany

On Aug 2, 2017, at 7:47 AM, Langdon, David (Federal) <DLangdon@doc.gov> wrote:

Hi Brittany,

I have more details from our policy director on how we will use the information you and some other agencies are providing.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I hope this is helpful context.

Dave

From: Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]
Sent: Monday, July 31, 2017 7:37 PM
To: Langdon, David (Federal) <DLangdon@doc.gov>
Subject: RE: Commerce Streamlining report

I'll try, but COB Thursday is more realistic for us. The administrator will be out on travel and I will have time Thursday to review as well.

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Monday, July 31, 2017 6:48 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Commerce Streamlining report

Thanks! At this point, there is no fixed timeline, but is COB Wednesday doable?

----- Original message -----

From: "Bolen, Brittany"
Date: 07/31/2017 6:24 PM (GMT-05:00)
To: "Langdon, David (Federal)"
Subject: RE: Commerce Streamlining report

Hi David,

Good to hear from you. We can review and update accordingly. What is your timeline?

Thanks,

Brittany

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]

Sent: Monday, July 31, 2017 4:11 PM

To: Bolen, Brittany <bolen.brittany@epa.gov>

Subject: Commerce Streamlining report

Hi Brittany,

As you know, the Commerce Department regulatory reform report has not been released yet. Given the time that has passed and the fact that we have waited until after the regulatory agenda was published to try to push our report out, Earl Comstock, our director of policy, has asked that we want to make sure that the report note where agencies already have taken action with respect to the Priority Areas of Reform in the report. Could someone on your team review the report and especially the recommendations and note where EPA already has taken action?

I am glad to discuss, and thank you!

Dave

David S. Langdon

Senior Policy Advisor

U.S. Department of Commerce

Office of the Secretary

202-482-3308 (desk)

202-309-5683 (cell)

To: Lovell, Will (William)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Wed 7/19/2017 8:47:26 PM
Subject: Fwd: one more QFR for you

Sent from my iPhone

Begin forwarded message:

From: "Greaves, Holly" <greaves.holly@epa.gov>
Date: July 19, 2017 at 3:26:45 PM EDT
To: "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: one more QFR for you

Brittany,

Please see two OMB proposed edits and let me know your thoughts – OMB edits are in yellow in the proposed response.

Ex. 5 - Deliberative Process

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

opened a docket for public comments about regulations that may be appropriate for repeal, replacement, or modification. Regulations identified for possible repeal, replacement, or modification would be subject to standard rulemaking procedures, including additional public comment, and at that time more details on the basis for the regulatory action would be provided.

Ex. 5 - Deliberative Process

Below, OIRA noted that, “Suggested additions of language taken from Sec. 2. Of EO 13783Sec. 2. Immediate Review of All Agency Actions that Potentially Burden the Safe, Efficient Development of Domestic Energy Resources. (a) The heads of agencies shall review all existing regulations, orders, guidance documents, policies, and any other similar agency actions (collectively, agency actions) that potentially burden the development or use of domestically produced energy resources, with particular attention to oil, natural gas, coal, and nuclear energy resources. Such review shall not include agency actions that are mandated by law, necessary for the public interest, and consistent with the policy set forth in section 1 of this order.”

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

identified in Executive Orders 13783 and 13778. EPA is still considering which additional regulations may unduly burden the development of domestic energy resources.

Ex. 5 - Deliberative Process

To: Rees, Sarah[rees.sarah@epamail.epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Nickerson, William[Nickerson.William@epa.gov];
Corrales, Mark[Corrales.Mark@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov]; Curry,
Bridgid[Curry.Bridgid@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/27/2017 11:03:49 PM
Subject: RE: Outline of Plan required to be sent to OMB 5/12

Thanks, Sarah. The outline looks good.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please begin drafting and let us know if there are any additional questions.

Brittany

From: Rees, Sarah
Sent: Thursday, April 27, 2017 3:40 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Nickerson, William
<Nickerson.William@epa.gov>; Corrales, Mark <Corrales.Mark@epa.gov>; Owens, Nicole
<Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Subject: Outline of Plan required to be sent to OMB 5/12

Samantha and Brittany – as we discussed on Monday, below is a draft outline on approach for the plan the Administrator is required to send to OMB (and others in the EOP) on May 12 regarding how EPA will carry out a review of all existing regulations, orders, guidance documents, policies, and other actions that potentially burden the development or use of domestically produced energy resources, with particular attention to oil, natural gas, coal, and nuclear energy resources.

I've highlighted a couple of areas where there are some decision points you may want to weigh in on.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just wanted to make sure we were on the same page re: content and direction first.

FYI – Bill and I will both be out tomorrow, but Bridgid, Mark and Nicole will be in. And I'll have my iphone with me should you want to talk through any of this.

Cheers,

Sarah

-
- 1) Introduction
 - a) Brief overview of the importance of domestically produced energy resources
 - b) Overview of EO 13783
 - 2) Actions already taken to address regulatory burden on the development or use of domestically produced energy resources
 - a) Outline current status of regs being reviewed as directed by EO 13783 (CPP, related actions, Oil and Gas NSPS)
 - b) Review of WOTUS as directed by EO 13778, drawing on materials prepared for the Federalism consultation
 - c) Other actions EPA has already undertaken, e.g, withdrawal of methane ICR, review of Steam Electric ELG (and any others we can identify)
 - 3) Plan for additional review
 - a) RRTF is coordinating efforts pursuant to EO 13783 and EO 13777
 - b) Will be informed by comments received in response to the DOC RFI, which the agency is currently looking at

c) Will be informed by recent public outreach done in response to EO 13777

i) Include a list of public meetings that were held

ii) Program offices to provide RRTF info and recommendations in a few days

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

based on those meetings

d) Will be informed by comments received in EPA general docket for regulatory reform

i) Docket closes in a few days

ii) Program offices will be asked to identify promising reg reform ideas in the docket, including those related to domestic energy [[that ask hasn't been made yet, but seems like a sensible thing to do]]

4) Conclusion

a) EPA is taking this seriously and has been very proactive

b) Heard from a lot of stakeholders and look forward to building on the information and comments we've received as we prepare the draft report due in July

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/11/2017 12:21:01 AM
Subject: RE: Draft plan - EO 13783
Cover letter to 5-12-2017 EO 13783 Plan v2-BB.docx

Minor suggested edits to the Administrator's cover letter attached.

From: Bolen, Brittany
Sent: Wednesday, May 10, 2017 8:12 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

Attached are my edits.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:45 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

It is totally up to you Brittany –
Just provide us with your edits and we'll be good to go.

Ex. 5 - Deliberative Process

Cheers,

Sarah

From: Bolen, Brittany
Sent: Wednesday, May 10, 2017 5:39 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

Thanks, Sarah. I am reviewing right now. Let me double-check on the landfill letter.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks again,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:33 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Draft plan - EO 13783

Hey Samantha and Brittany – here’s the latest draft, and I’ve also included text for a cover memo.

Ex. 5 - Deliberative Process

Let us know if you have further edits to the draft plan or edits to the cover memo. We will then be able to provide a transmittal package ready for OEX.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/11/2017 12:11:38 AM
Subject: RE: Draft plan - EO 13783
EO 13783 Energy Independence Review Plan May 10 (002)-BB.docx

Attached are my edits.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:45 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

It is totally up to you Brittany –
Just provide us with your edits and we'll be good to go.

Ex. 5 - Deliberative Process

Cheers,

Sarah

From: Bolen, Brittany
Sent: Wednesday, May 10, 2017 5:39 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

Thanks, Sarah. I am reviewing right now.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks again,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:33 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Draft plan - EO 13783

Hey Samantha and Brittany – here's the latest draft, and I've also included text for a cover memo.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Tue 4/18/2017 4:18:18 PM
Subject: RE: Reg reform updates

Okay –

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Rees, Sarah
Sent: Tuesday, April 18, 2017 12:17 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Tuesday, April 18, 2017 12:06 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

Ex. 5 - Deliberative Process

From: Rees, Sarah
Sent: Tuesday, April 18, 2017 12:02 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Tuesday, April 18, 2017 11:53 AM
To: Rees, Sarah <rees.sarah@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

Ex. 5 - Deliberative Process

From: Rees, Sarah
Sent: Tuesday, April 18, 2017 11:52 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Tuesday, April 18, 2017 11:44 AM
To: Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: Reg reform updates

Importance: High

Thanks for your patience. Attached are my edits.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Let me know if you have any questions.

Thanks,

Brittany

From: Curry, Bridgid

Sent: Monday, April 17, 2017 12:13 PM

To: Bolen, Brittany <bolen.brittany@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>;

Germann, Sandy <Germann.Sandy@epa.gov>

Subject: Reg reform updates

Hi Brittany,

I have updates on several of the regulatory reform activities.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Bridgid

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Wed 8/2/2017 1:51:29 PM
Subject: FW: Reg Reform Actions Affecting Agriculture

Hi Bill – with Samantha and Sarah out, I wanted to see if you could help shed light on whether we could help with this effort?

Ex. 5 - Deliberative Process Appreciate your input.

Brittany

From: Brown, Byron
Sent: Tuesday, August 1, 2017 4:52 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: Reg Reform Actions Affecting Agriculture

Hi Samantha – I mentioned the other day that the agriculture and rural prosperity task force is asking agencies to identify regulatory reforms that affect agriculture or rural communities.

Ex. 5 - Deliberative Process

Byron R. Brown

Deputy Chief of Staff for Policy

Office of the Administrator

U.S. Environmental Protection Agency

To: Lovell, Will (William)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 7/17/2017 12:49:19 PM
Subject: Fwd: Draft EO 13783 report
[EO 13783 Draft Final Report.docx](#)
[ATT00001.htm](#)

Sent from my iPhone

Begin forwarded message:

From: "Rees, Sarah" <rees.sarah@epa.gov>
Date: July 14, 2017 at 5:02:39 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Cc: "Kime, Robin" <Kime.Robin@epa.gov>, "Nickerson, William" <Nickerson.William@epa.gov>, "Schillo, Bruce" <Schillo.Bruce@epa.gov>, "Corrales, Mark" <Corrales.Mark@epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>
Subject: Draft EO 13783 report

Hi Samantha and Brittany, attached is a draft of the draft EO 13783 report that is due 7/26 for your review. Some items to note:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Tue 4/25/2017 1:14:12 PM
Subject: Fwd: draft of message that would clarify what the Reg Reform Task Force would like to receive from program offices by May 15

Sent from my iPhone

Begin forwarded message:

From: "Nickerson, William" <Nickerson.William@epa.gov>
Date: April 20, 2017 at 1:05:53 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>
Cc: "Kime, Robin" <Kime.Robin@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>, "Rees, Sarah" <rees.sarah@epamail.epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>
Subject: draft of message that would clarify what the Reg Reform Task Force would like to receive from program offices by May 15

Samantha,

Several program offices have asked for additional detail on what they should submit to the RRTF by May 15. **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/9/2017 10:53:26 PM
Subject: FW: Close Hold - draft report for EPA review
[DRAFT Reform Report 08 May.pdf](#)
[ATT00001.htm](#)
[CRM report.xlsx](#)
[ATT00002.htm](#)

Making sure you saw this.

From: Shaw, Nena
Sent: Tuesday, May 9, 2017 4:39 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Kenny, Shannon <Kenny.Shannon@epa.gov>
Subject: FW: Close Hold - draft report for EPA review

Samantha –

I just want to let you know that we received the draft report to the Presidential Memorandum from the Department of Commerce today asking for our review and comment. If Kevin is going to take the lead on the response, I would ask that he wait to move forward on his plan for EPA's response until after the announcement is made tomorrow.

Please let me know if you have any questions.

Regards, Nena

Nena Shaw

Acting Office Director, Office of Strategic Environmental Management

Office of Policy

(O) 202-564-5106

From: Tyler, Tom
Sent: Tuesday, May 09, 2017 4:11 PM
To: Shaw, Nena <Shaw.Nena@epa.gov>
Cc: Sachs, Robert <Sachs.Robert@epa.gov>; Rivera, Reiniero <Rivera.Reiniero@epa.gov>
Subject: Fwd: Close Hold - draft report for EPA review

Tom Tyler Acting Director

Integrated Environmental Strategies Division

U.S. Environmental Protection Agency

1200 Pennsylvania Avenue NW (1807T), Washington, DC 20460

w202.566.0808 c202.770.6608 tyler.tom@epa.gov OA/OP/OSEM 4104K WJC West

Begin forwarded message:

From: "Halfman, Carter (Federal)" <CHalfman@doc.gov>
To: "Tyler, Tom" <Tyler.Tom@epa.gov>
Subject: Close Hold - draft report for EPA review

Tom,

Attached is our DRAFT Report, in response to Presidential Memorandum dated 24 January, on Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing. It is due to President Trump on May 24, and we seek EPA's review and feedback by May 15.

The report synthesizes 176 comments received in response to a Request for Information on federal regulatory and permitting burdens. It highlights 18 issues as being top priority for

reform, with 11 of those issues related to EPA rules. The report also recommends five critical actions for the President to take; these include requiring regulatory agencies to review and respond to the specific top reform priorities.

Ex. 5 - Deliberative Process

I also would like to thank you for the help provided so far. We have integrated your agency's response to our early list of issue areas that we shared previously. Although we do not plan to include your full (previously sent) response in our report due to length, we have tried to incorporate the most relevant material in Appendix 4 of our report, along with responses from other regulatory agencies. Thanks again for your help and cooperation on this. Let me know if you have questions. Please confirm receipt.

Carter Halfman

Special Advisor

Office of Policy and Strategic Planning

Department of Commerce

1401 Constitution Ave. NW

Washington, D.C. 20230

202-482-7466

chalfman@doc.gov

To: Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/9/2017 10:35:17 PM
Subject: RE: Making sure everyone has seen this memo from OIRA on Regulatory Reform Accountability under EO 13777

Okay. Should we find some time after the plan is submitted on Friday or early next week to discuss? Also, when do you think we'll have a final package of the plan to submit to OMB to review?

From: Rees, Sarah
Sent: Tuesday, May 9, 2017 12:06 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Making sure everyone has seen this memo from OIRA on Regulatory Reform Accountability under EO 13777

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Tuesday, May 09, 2017 12:00 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: FW: Making sure everyone has seen this memo from OIRA on Regulatory Reform Accountability under EO 13777

I saw this yesterday. **Ex. 5 - Deliberative Process**

From: McGartland, Al

Sent: Tuesday, May 9, 2017 11:50 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>

Cc: Rees, Sarah <rees.sarah@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Kenny, Shannon <Kenny.Shannon@epa.gov>

Subject: Making sure everyone has seen this memo from OIRA on Regulatory Reform Accountability under EO 13777

To: Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 6/8/2017 7:29:57 PM
Subject: RE: Today - updates nothing needed now
EO 13777 90-day Progress Report.pdf

Responses below. Thank you so much, Robin!

From: Kime, Robin
Sent: Thursday, June 8, 2017 11:06 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Today - updates nothing needed now

Hi

Just a few odds and ends, nothing on fire.

Ex. 5 - Deliberative Process

Thank you!

To: Liz Bowman (bowman.liz@epa.gov)[bowman.liz@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/18/2017 5:13:25 PM
Subject: FW: SANDY: NPR query - public comments on regulations

FYSA.

From: Bolen, Brittany
Sent: Thursday, May 18, 2017 1:11 PM
To: Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: SANDY: NPR query - public comments on regulations

Sandy,

Ex. 5 - Deliberative Process

Thank you,

Brittany

From: Germann, Sandy
Sent: Thursday, May 18, 2017 12:14 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Re: SANDY: NPR query - public comments on regulations

No, you're not ok w the response or no , you're not ok with the edit acknowledging the regional input.

Sent from my iPhone

On May 18, 2017, at 11:09 AM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

No.

Sent from my iPhone

On May 18, 2017, at 11:56 AM, Germann, Sandy <Germann.Sandy@epa.gov> wrote:

Brittany,

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Jones, Enesta" <Jones.Enesta@epa.gov>

Date: May 18, 2017 at 10:42:23 AM CDT

To: "Germann, Sandy" <Germann.Sandy@epa.gov>

Cc: "Jones, Enesta" <Jones.Enesta@epa.gov>

Subject: SANDY: NPR query - public comments on regulations

Hi Sandy,

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

Resent-From: <Press@epa.gov>

From: Jennifer Ludden <JLudden@npr.org>

Date: May 18, 2017 at 11:32:10 AM EDT

To: Press <Press@epa.gov>

Subject: [SPAM] NPR query - public comments on regulations

Hi there,

I've just been assigned a quick post on the public comments on reviewing regulations. I'm wondering if you have any statement or reaction to the many that ask the agency not to roll back environmental regulations.

Also, has the agency submitted its own recommendations yet and is that public, or will it be? What is the agency's next step in complying with the executive order?

I'm happy to call at your convenience if that's easier.

Many thanks!

Jennifer Ludden

To: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Mon 6/5/2017 12:59:13 PM
Subject: RE: Key items that need direction before your trip

Sarah – **Ex. 5 - Deliberative Process**

Thanks,

Brittany

From: Rees, Sarah
Sent: Thursday, June 1, 2017 1:03 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: Key items that need direction before your trip

Hi Samantha and Brittany – I have a few items that I’m looking for direction on before Samantha heads out:

Ex. 5 - Deliberative Process

Regulatory Reform: We now have over 300,000 comments in the docket and the tally is still on the rise. We (and the programs) are moving forward with the contractor to do a preliminary sort (e.g., substantive vs. non-responsive comments). Approximately 40,000 of the comments received are individual comments, so that’s still a hefty sort. We would then like to regroup with you when Samantha is back to discuss what additional contractor support we would need to process the comments, as well as a proposal on how to proceed with this and the EO 13783 requirements (a draft report is due 7/26).

Ex. 5 - Deliberative Process

Invitation to speak on regulatory reform efforts: I had sent an email last week that I had been invited to speak at the Class of '85 (fossil fuel power sector) upcoming meeting on June 28 (no travel, I would tie in by videoconference).

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Cheers,

Sarah

To: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Wed 5/31/2017 2:04:13 PM
Subject: Reg reform report
[EO 13777 90-day Progress Report.pdf](#)

Hey, attached is a version of reg report for you to share with folks.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Bowman, Liz[Bowman.Liz@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Brown, Byron[brown.byron@epa.gov]
Cc: Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Dravis, Samantha
Sent: Mon 6/19/2017 4:42:04 PM
Subject: RE: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Monday, June 19, 2017 12:25 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>
Subject: FW: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Below, please find the email we received from ProPublica/NYT on the “Reg Reform Task Force.” –

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Robert Faturechi [mailto:Robert.Faturechi@propublica.org]
Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Ivory, Danielle <danielle.ivory@nytimes.com>
Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Hi Liz,

As you know, Danielle Ivory and I are working on a story for The New York Times and ProPublica about the regulatory reform task forces that have been created at several major agencies, based on President Trump's executive order. Through interviews, public records and Freedom of Information Act requests, we have identified many of the members of these task

forces and have found that some may be reviewing regulations that, in their previous jobs, they worked to weaken or eliminate entirely.

We were hoping to ask you some questions ahead of our story publishing. Our deadline is Wednesday, June 21, at noon EST. We hope we will hear from you. If it would be easier to chat by phone please don't hesitate to call. Also, please note that we are requesting this information fully on the record, so that we can fully include your thoughts in the story. If something in particular needs to be on background, we are happy to discuss that with you, but please be advised that, otherwise, our conversations will be on the record.

-Our understanding is that Samantha Dravis, Ryan Jackson, Byron Brown and Brittany Bolen are on your regulatory reform task force. Can you provide us with the names of anyone else assigned to the task force?

-Has the task force identified any regulations yet that might be revised or eliminated? If so, which ones?

-As I mentioned before, we are stating in the story that EPA has thus far refused to disclose the calendar for task force chair Samantha Dravis through FOIA, even as an agency spokeswoman advised us we could get the calendar through FOIA. We also state that Ms. Dravis is a former top official for an industry-funded political group, that she is meeting privately with industry stakeholders, and that the agency is declining to say whether she has discussed regulations to eliminate with any of her previous employers or their funders. We mention Ms. Dravis' post at the the Republican Attorneys General Association, and her tenure as president of its Rule of Law Defense Fund, which brought together energy companies and Republican attorneys general working together to file lawsuits against the federal government over Obama-era environmental regulations. We also mention she worked for Freedom Partners. Will Ms. Dravis' prior employment working for industry-funded groups in any way affect her decision making while at EPA? Outside of agency comment, is there anything Ms. Dravis would like to respond to or add directly?

-Our reporting found that another task force appointee, Byron Brown, is married to Lesley Schaaff, a senior government affairs manager for Hess Corporation who has lobbied the EPA directly. (The company was penalized more than \$45 million by the EPA because of alleged Clean Air Act violations at its refinery in Port Reading, New Jersey.) Has or will Mr. Brown recuse himself from evaluating regulations affecting Hess? Has he received a waiver to work on

such issues? Is it a conflict for him to work on such issues? Does he or his wife own any stake in Hess? Schaaff is also a member of the natural gas subcommittee for the American Petroleum Institute, which has lobbied the EPA's regulatory reform task force to ease natural gas rules including on methane emissions. Will Mr. Brown be recusing himself from issues relating to the American Petroleum Institute? Has he received a waiver to work on such issues? Outside of agency comment, would Mr. Brown like to comment on any of these issues directly?

-According to OGE records, none of the task force members have been issued waivers to deal with issues that they recently worked on in the private sector. Have any task force members recused themselves from dealing with any companies or issues and, if so, please elaborate.

-We plan to report that Ryan Jackson was a longtime aide to Sen. Jim Inhofe. How will his prior employment affect his decision making while at EPA? Outside of agency comment, is there anything he would like to respond to or add directly?

-We plan to report that Brittany Bolen was Majority Counsel for the Senate Environment and Public Works Committee (which was chaired by Mr. Inhofe). How will her prior employment affect her decision making while at EPA? Outside of agency comment, is there anything she would like to respond to or add directly?

Thanks,

Robert and Danielle

Robert Faturechi

[Reporter, ProPublica](#)

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Brown, Byron[brown.byron@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Dravis, Samantha
Sent: Wed 6/21/2017 9:57:43 PM
Subject: Re: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 21, 2017, at 5:54 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Jackson, Ryan
Sent: Monday, June 19, 2017 8:23 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Monday, June 19, 2017 4:58 PM
To: Brown, Byron <brown.byron@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: Re: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 19, 2017, at 4:56 PM, Brown, Byron <brown.byron@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Bowman, Liz

Sent: Monday, June 19, 2017 4:41 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>

Cc: Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Bowman, Liz

Sent: Monday, June 19, 2017 4:34 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>; Samantha Dravis (dravis.samantha@epa.gov) <dravis.samantha@epa.gov>; Bolen, Brittany (bolen.brittany@epa.gov) <bolen.brittany@epa.gov>; Byron Brown (brown.byron@epa.gov) <brown.byron@epa.gov>; David Fotouhi (fotouhi.david@epa.gov) <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>

Cc: Graham, Amy <graham.amy@epa.gov>; Jahan Wilcox (wilcox.jahan@epa.gov)
<wilcox.jahan@epa.gov>; Lincoln Ferguson (ferguson.lincoln@epa.gov)
<ferguson.lincoln@epa.gov>

Subject: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline
Wednesday

Ex. 5 - Deliberative Process

With regard to FOIAs, there is a government process and a pipeline for getting responses to those inquiries. According to our FOIA office, from February 17 (the day Scott Pruitt was confirmed as the 14th EPA Administrator) through May 17th, we have received 3,285 FOIA requests. Each of these are being managed and responded to by a team of professional career employees. If you submitted your FOIA through the appropriate process, it will be responded to, through our FOIA office.

[FOIA STATEMENT FROM BECKY]

When it comes to law suits, please note that there are currently 704 pending cases against EPA. I am also attaching a GAO report that looked at cases filed against EPA from 1995 – 2010, showing that EPA was sued 2,482 times. Please note this number is important to providing context for Administrator Pruitt’s comments that he is working to end “sue and settle” at EPA – where groups are handing activists victories through the courts, and creating pretexts for regulatory actions that activists are seeking.

Type of group ^a	Number of	
	cases	Percentage
Trade associations	622	25
Private companies	566	23
Local environmental and citizens’ groups	388	16
National environmental groups	338	14
States, territories, municipalities, and regional government entities	297	12
Individuals	185	7
Unions, workers’ groups, universities, and tribes	46	2
Other	33	1
Unknown	7	1 ^b
Total	2,482	100

From: Robert Faturechi [<mailto:Robert.Faturechi@propublica.org>]
Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>

Cc: Ivory, Danielle <danielle.ivory@nytimes.com>

Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

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Thanks,

Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Brown, Byron[brown.byron@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Dravis, Samantha
Sent: Thur 5/11/2017 8:52:19 PM
[Cover Letter with Dravis Edits v3 5pm.docx](#)
[EO 13783 Plan as of May 11 5pm.docx](#)

These are ready to be sent to OMB and uploaded through OEX. Can you please review and make any last minute edits

?

From: Nickerson, William
Sent: Thursday, May 11, 2017 4:51 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: latest versions of EO 13783 docs

Here they are. Same docs, with headers removed.

From: Dravis, Samantha
Sent: Thursday, May 11, 2017 4:35 PM
To: Nickerson, William <Nickerson.William@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: latest versions of EO 13783 docs

Great. Can you remove the draft watermarks and get these ready/final?

From: Nickerson, William
Sent: Thursday, May 11, 2017 3:57 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: latest versions of EO 13783 docs

These incorporate revisions from Samantha and Brittany since 2pm.

From: Nickerson, William
Sent: Thursday, May 11, 2017 1:26 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>;
Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: revised EO 13783 docs

Same as before, but this cover letter includes a few additional edits from Samantha.

From: Nickerson, William
Sent: Thursday, May 11, 2017 1:17 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>;
Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: reading through the report now..

New version of the plan attached, in redline and clean copy, that condenses the introductory material down to less than 1 page.

Latest cover letter also attached with all of Samantha's edits included, just so all the documents are in one e-mail.

From: Dravis, Samantha
Sent: Thursday, May 11, 2017 12:47 PM

To: Nickerson, William <Nickerson.William@epa.gov>; Bolen, Brittany
<bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: reading through the report now..

Please collapse the introduction and the Overview of EO 13783 into one section, and make it more concise.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process